

Appendix 2

ENVIRONMENT	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/06	***** 2006/07 *****		2007/08
		ORIGINAL	REVISED	
	£	£	£	£

SERVICE ANALYSIS

Building Surveying	171,372	163,600	185,480	181,760
Planning Policy	407,187	360,340	523,383	460,628
Conservation and Enhancement	156,036	145,200	152,862	160,340
Planning Grants	20,036	17,860	17,880	17,910
Contract Management	236,287	374,010	336,290	343,540
Depots	55,530	63,129	55,260	57,190
Vehicle Maintenance	651,087	663,880	407,730	414,990
Street Cleansing	479,780	711,503	617,780	659,800
Septic Tank Emptying	(55,589)	(47,881)	(37,310)	(41,060)
Land Drainage	83,227	60,760	58,730	61,490
Local Amenities	73,529	81,180	78,640	83,540
Cemetery - Saffron Walden	25,938	25,679	30,040	31,520
Industrial Estates	99,329	111,760	84,488	82,350
Economic Development	0	50,000	9,244	51,500
Maintenance Taskforce	38,445	38,400	85,170	94,980
Waste Management	1,450,457	2,149,869	2,217,772	2,098,507
Car Parking	(233,443)	(262,350)	(285,200)	(279,090)
On Street Parking	0	0	0	0
Assisted Travel	133,261	93,720	312,550	311,900
Transport Administration	266,251	313,110	319,280	340,600
Cycle Tracks	0	25,000	25,000	0
Linking Green Lanes	0	15,000	15,000	15,000
Miscellaneous	0	(10,000)	(10,000)	(40,000)
Recharged to Services	<u>(1,209,155)</u>	<u>(1,408,499)</u>	<u>(1,118,560)</u>	<u>(1,156,320)</u>
COMMITTEE TOTAL	<u>2,849,565</u>	<u>3,735,270</u>	<u>4,081,509</u>	<u>3,951,075</u>

ENVIRONMENT	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/06	***** ORIGINAL	2006/07 REVISED	2007/08
	£	£	£	£

BUILDING SURVEYING

Staffing Costs	517,075	523,090	534,220	506,200
External Support Services	15,059	4,480	5,880	4,590
Information Technology	17,824	11,580	10,160	11,880
Direct Admin Costs	27,785	19,570	24,140	19,950
Street Naming and Numbering	8,202	5,770	5,030	5,920
Direct Expenditure Total	585,946	564,490	579,430	548,540
Internal Charges				
- Management	5,130	5,340	5,710	5,640
- Information Technology	26,234	30,310	33,840	36,290
- Other Support Services	73,108	73,190	80,670	98,810
Gross Expenditure Total	690,419	673,330	699,650	689,280
Income				
- Charges	(457,759)	(450,000)	(456,300)	(450,000)
- Planning Delivery Grant	(2,585)	0	0	0
Direct Income Total	(460,344)	(450,000)	(456,300)	(450,000)
Income				
- Internal Charges	(56,392)	(57,450)	(55,590)	(55,240)
- Democratic Process	(2,310)	(2,280)	(2,280)	(2,280)
Gross Income Total	(519,046)	(509,730)	(514,170)	(507,520)
Net Total	171,372	163,600	185,480	181,760

PLANNING POLICY

Staffing Costs	221,574	213,770	257,760	284,860
District Plan	37,593	0	0	0
Direct Admin Costs	70,331	23,940	23,940	24,540
Direct Expenditure Total	329,498	237,710	281,700	309,400
Internal Charges				
- Management	39,200	44,490	47,580	46,970
- District Plan Enquiry	3,570	3,770	3,890	4,170
- Information Technology	28,286	32,690	36,490	39,140
- Section 106	16,411	36,870	36,870	38,550
- Planning Administration	23,443	22,200	22,823	24,818
- Airport Project	51,896	0	112,000	0
- Other Support Services	21,532	23,050	25,120	37,880
Gross Expenditure Total	513,836	400,780	566,473	500,928
Income				
- Sale of Plans	(1,172)	(2,000)	(2,000)	(2,050)
- Planning Delivery Grant	(65,850)	0	0	0
Direct Income Total	(67,022)	(2,000)	(2,000)	(2,050)
Income				
- Charged to Service	(26,756)	(33,030)	(33,030)	(38,250)
- Democratic Process	(12,870)	(5,410)	(8,060)	0
Gross Income Total	(106,648)	(40,440)	(43,090)	(40,300)
Net Total	407,187	360,340	523,383	460,628

ENVIRONMENT	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/06	***** 2006/07 *****	ORIGINAL	REVISED
	£	£	£	£

CONSERVATION AND ENHANCEMENT

Staffing Costs	76,120	76,470	80,732	78,240
Direct Admin Costs	11,203	1,020	1,020	1,040
External Support Services	1,818	0	0	0
Direct Expenditure Total	89,141	77,490	81,752	79,280
Internal Charges				
- Management	31,460	31,980	32,040	37,040
- Planning Administration	23,436	22,170	23,920	25,950
- Other Support Services	13,817	13,560	15,150	18,070
Gross Expenditure Total	157,853	145,200	152,862	160,340
Income				
- Planning Delivery Grant	(1,818)	0	0	0
Net Total	156,036	145,200	152,862	160,340

PLANNING GRANTS

Local Agenda 21	100	500	500	510
Economic Development	19,483	17,000	17,000	17,000
Direct Expenditure Total	19,583	17,500	17,500	17,510
Internal Charges				
- Services in Lieu	453	360	380	400
Gross Expenditure Total	20,036	17,860	17,880	17,910
Income				
- Planning Delivery Grant	0	0	0	0
Net Total	20,036	17,860	17,880	17,910

CONTRACT MANAGEMENT

Staffing Costs	113,924	209,420	192,800	218,560
Direct Admin Costs	5,163	2,020	2,770	2,820
Direct Expenditure Total	119,087	211,440	195,570	221,380
Internal Charges				
- Management	6,490	64,530	0	0
- Other Support Services	110,710	98,040	140,720	122,160
Gross Expenditure Total	236,287	374,010	336,290	343,540
Income				
- Internal Charges	(236,287)	(374,010)	(336,290)	(343,540)
Gross Income Total	(236,287)	(374,010)	(336,290)	(343,540)
Net Total	0	0	0	0

DEPOTS

Running Costs - Dunmow	16,072	18,430	21,060	22,510
Running Costs - Shire Hill	9,277	13,330	14,120	14,820
Direct Expenditure Total	25,349	31,760	35,180	37,330
Internal Charges				
- Management	5,040	7,189	9,170	9,060
- Dunmow Direct Costs	2,488	2,340	2,290	2,240
- Saffron Walden Direct Costs	1,512	1,830	1,530	1,470
- Other Support	0	0	40	40
- Capital Charges	21,140	20,010	7,050	7,050
Gross Expenditure Total	55,530	63,129	55,260	57,190
Income				
- Internal Charges	(55,530)	(63,129)	(55,260)	(57,190)
Gross Income Total	(55,530)	(63,129)	(55,260)	(57,190)
Net Total	(0)	0	0	0

ENVIRONMENT	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/06	***** 2006/07 *****	ORIGINAL	REVISED
	£	£	£	£

VEHICLE MANAGEMENT

Staffing Costs	123,713	121,820	128,600	131,710
Transport Costs	2,235	510	510	510
Supplies and Services	39,750	20,660	36,660	33,390
Maintenance Costs	262,377	293,000	0	0
Vehicle Tyres	25,645	23,500	23,500	24,090
Direct Admin Costs	4,472	550	550	560
Vehicles Oil	847	1,000	5,300	3,030
Vehicles Spares and Maintenance	89,277	93,000	93,000	95,330
Direct Expenditure Total	548,318	554,040	288,120	288,620
Internal Charges				
- Management	8,540	12,850	28,210	28,250
- Transport	870	900	660	780
- Supervision	49,764	38,900	0	0
- Workshop Premises	21,990	25,100	22,050	23,770
- Vehicle Insurance	3,690	8,980	48,100	49,210
- Other Services	7,427	10,380	11,390	12,870
- Other Support Services	4,268	4,310	3,550	5,840
- Capital Charges	6,220	8,420	5,650	5,650
Gross Expenditure Total	651,087	663,880	407,730	414,990
Income				
- Internal Charges	(651,087)	(663,880)	(407,730)	(414,990)
Gross Income Total	(651,087)	(663,880)	(407,730)	(414,990)
Net Total	0	0	0	0

STREET CLEANSING

Staffing Costs	227,026	283,680	265,450	273,880
Transport Costs	64,115	91,050	71,550	100,170
Supplies and Services	10,187	9,900	17,200	17,460
Contract Services	300,744	302,830	0	0
Direct Expenditure Total	602,072	687,460	354,200	391,510
Internal Charges				
- Supervision	107,950	109,950	0	0
- Management	68,327	102,813	138,200	137,870
- Vehicle Insurance	16,020	14,360	16,900	17,290
- Vehicle Maintenance	58,806	72,250	55,880	58,440
- Other Services	4,083	4,030	4,030	2,520
- Other Support Services	10,094	10,230	22,700	26,490
- Capital Charges	37,180	47,710	33,370	33,370
Gross Expenditure Total	904,532	1,048,803	625,280	667,490
Income				
- Contract	(406,204)	(318,300)	0	0
- External Charges	0	(3,500)	(3,500)	(3,590)
- Essex County Council	(7,101)	(4,000)	(4,000)	(4,100)
- Saffron Walden Cleansing	(11,447)	(11,500)	0	0
Direct Income Total	(424,752)	(337,300)	(7,500)	(7,690)
Income				
- Internal Charges	0	0	0	0
Gross Income Total	(424,752)	(337,300)	(7,500)	(7,690)
Net Total	479,780	711,503	617,780	659,800

ENVIRONMENT	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/06	***** 2006/07 *****		2007/08
	£	ORIGINAL	REVISED	£

SEPTIC TANKS

Staffing Costs	28,679	29,210	29,210	29,940
Transport	13,828	16,730	16,730	17,540
Disposal Charges	26,929	30,000	30,000	30,750
Direct Admin Costs	257	350	350	360
Direct Expenditure Total	69,693	76,290	76,290	78,590
Internal Charges				
- Management	2,130	3,209	4,600	4,500
- Transport	7,828	8,590	6,640	6,950
- Other Support Services	4,620	4,400	10,790	10,000
Gross Expenditure Total	84,271	92,489	98,320	100,040
		0		
Income				
- External Charges	(90,948)	(101,100)	(101,100)	(103,630)
Direct Income Total	(90,948)	(101,100)	(101,100)	(103,630)
Income				
- Internal Charges	(48,912)	(39,270)	(34,530)	(37,470)
Gross Income Total	(139,860)	(140,370)	(135,630)	(141,100)
Net Total	(55,589)	(47,881)	(37,310)	(41,060)

LAND DRAINAGE

Staffing Costs	44,445	44,630	44,650	45,690
Land Drainage Schemes	2,303	7,500	5,000	5,000
Direct Admin Costs	546	810	810	820
Direct Expenditure Total	47,294	52,940	50,460	51,510
Internal Charges				
- Land Drainage	10,493	11,970	12,030	12,120
- Other Support Services	4,205	4,090	4,550	6,690
- Capital Charges	29,321	0	0	0
Gross Expenditure Total	91,312	69,000	67,040	70,320
Income				
- Contributions	0	0	0	0
Direct Income Total	0	0	0	0
- Internal Charges	(8,085)	(8,240)	(8,310)	(8,830)
Gross Income Total	(8,085)	(8,240)	(8,310)	(8,830)
Net Total	83,227	60,760	58,730	61,490

LOCAL AMENITIES

Gardens and Open Spaces	49,361	54,910	56,410	64,590
Thaxted Guildhall	14,251	15,530	12,030	7,210
Direct Expenditure Total	63,612	70,440	68,440	71,800
Internal Charges				
- Management	902	960	1,010	1,040
- Gardens & Open Spaces	6,866	7,440	7,880	7,700
- Thaxted Guildhall	2,149	2,340	1,310	1,350
- Other Support	0	0	0	1,650
Gross Expenditure Total	73,529	81,180	78,640	83,540
Income				
- Donations	0	0	0	0
- Sales	0	0	0	0
Direct Income Total	0	0	0	0
Net Total	73,529	81,180	78,640	83,540

ENVIRONMENT	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/06	***** 2006/07 *****		2007/08
		ORIGINAL	REVISED	
	£	£	£	£

CEMETERY - SAFFRON WALDEN

Maintenance Costs	21,016	21,500	21,500	22,040
Other Premises Costs	10,089	9,960	11,110	11,370
Direct Admin Costs	991	860	860	880
Direct Expenditure Total	32,095	32,320	33,470	34,290
Internal Charges				
- Premises Related	4,126	4,150	4,330	4,460
- Other Support Services	4,100	5,169	16,250	17,520
- Capital Charges	17,460	13,560	5,510	5,510
Gross Expenditure Total	57,782	55,199	59,560	61,780
Income				
- External Charges	(31,844)	(29,520)	(29,520)	(30,260)
Direct Income Total	(31,844)	(29,520)	(29,520)	(30,260)
Net Total	25,938	25,679	30,040	31,520

INDUSTRIAL ESTATE

Rent Payable	107,000	126,000	107,000	107,000
Other Premises Costs	30,454	41,070	36,375	37,070
Direct Expenditure Total	137,454	167,070	143,375	144,070
Internal Charges				
- Management	2,450	2,340	2,760	2,820
- Other Premises Costs	500	1,920	630	640
- Other Support Services	15,846	21,270	21,270	24,020
Gross Expenditure Total	156,251	192,600	168,035	171,550
Income				
- External Charges	0	(9,400)	(3,747)	(9,400)
- Rent	(56,922)	(71,440)	(79,800)	(79,800)
Direct Income Total	(56,922)	(80,840)	(83,547)	(89,200)
Net Total	99,329	111,760	84,488	82,350

ECONOMIC DEVELOPMENT

Staffing Costs	0	50,000	6,724	36,910
Direct Admin Costs	0	0	2,520	14,590
Gross Expenditure Total	0	50,000	9,244	51,500

MAINTENANCE TASKFORCE

Staffing Costs	59,979	38,130	63,040	66,040
Direct Admin Costs	5,734	10,920	4,320	4,380
Direct Expenditure Total	65,713	49,050	67,360	70,420
Internal Charges				
- Other Support Services	20,008	15,120	6,890	9,070
- Other Management	0	0	7,160	7,330
- Capital Charges	8,575	14,230	8,160	8,160
Gross Expenditure Total	94,296	78,400	89,570	94,980
Income				
- Contract	(55,851)	(40,000)	(4,400)	0
Direct Income Total	(55,851)	(40,000)	(4,400)	0
Net Total	38,445	38,400	85,170	94,980

ENVIRONMENT	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/06	***** 2006/07 *****		2007/08
	£	ORIGINAL	REVISED	£

WASTE MANAGEMENT

Staffing Costs	332,791	1,304,570	1,389,381	1,126,010
Vehicle Leasing Charges	109,218	162,680	240,180	463,540
Other Transport and Plant	148,725	490,900	307,830	447,860
Disposal Charges	254,501	434,300	354,400	506,555
Contract Costs	1,416,333	0	0	0
Direct Admin Costs	98,573	237,760	260,760	85,600
Direct Expenditure Total	2,360,141	2,630,210	2,552,551	2,629,565
Internal Charges				
- Management & Supervision	315,028	288,750	310,180	319,620
- Transport	260,771	254,790	260,760	219,140
- Premises	22,390	23,879	23,930	22,490
- Other Support Services	22,686	26,300	26,010	99,640
- Capital Charges	179,380	184,620	149,300	97,100
Gross Expenditure Total	3,160,396	3,408,549	3,322,731	3,387,555
Income				
- Small Containers	(269,675)	(255,000)	(255,000)	(272,380)
- Essex County Council	(350,509)	(530,000)	(486,440)	(642,440)
- Trade Refuse	(44,671)	(39,000)	(39,000)	(39,980)
- Contract	(342,469)	0	0	0
- Scrap and Salvage	(143,029)	(85,300)	(88,400)	(90,918)
- Large Containers	(150,023)	(160,000)	(160,000)	(164,000)
- Grants and Donations	(174,167)	0	(58,459)	(61,230)
- Garden Refuse	(7,456)	(8,000)	(8,000)	(8,200)
Direct Income Total	(1,481,998)	(1,077,300)	(1,095,299)	(1,279,148)
- Internal Charges	(11,583)	(12,230)	(9,660)	(9,900)
- Recharged to Functions	(216,357)	(169,150)	0	0
Gross Income	(1,709,939)	(1,258,680)	(1,104,959)	(1,289,048)
Net Total	1,450,457	2,149,869	2,217,772	2,098,507

LOCAL TRANSPORT

CAR PARKING

Repair and Maintenance	50,118	66,400	93,800	73,540
Other Premises Costs	80,670	102,790	98,400	108,830
Direct Expenditure Total	130,788	169,190	192,200	182,370
Internal Charges				
- Management	45,984	38,860	44,730	42,650
- Repairs and Maintenance	2,868	4,600	7,140	4,410
- Income Collection Costs	113,977	148,410	141,360	162,030
- Other Support Services	(6,103)	(5,270)	(5,230)	(5,150)
- Capital Charges	158,010	102,450	54,080	54,080
Gross Expenditure Total	445,525	458,240	434,280	440,390
Income				
- Common	(124,475)	(150,550)	(136,710)	(136,710)
- Fairycroft	(181,039)	(215,230)	(188,410)	(188,410)
- Swan Meadow	(135,082)	(119,970)	(136,780)	(136,780)
- Rose and Crown	(20,253)	(26,320)	(20,130)	(20,130)
- London Road	(903)	(1,060)	(1,240)	(1,240)
- Stansted	(40,360)	(38,640)	(39,430)	(39,430)
- Great Dunmow	(166,854)	(158,720)	(186,780)	(186,780)
- Market Concession	(10,000)	(10,100)	(10,000)	(10,000)
Direct Income Total	(678,967)	(720,590)	(719,480)	(719,480)
Net Total	(233,443)	(262,350)	(285,200)	(279,090)

ENVIRONMENT	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/06	***** 2006/07 *****		2007/08
		ORIGINAL	REVISED	
	£	£	£	£

ON STREET PARKING

Setting Up Costs	0	0	0	0
Staffing Costs	56,730	69,530	71,860	73,150
Direct Admin Costs	20,049	19,280	19,280	18,360
Direct Expenditure Total	76,778	88,810	91,140	91,510
Internal Charges				
- Management	55,410	51,140	51,140	52,420
- Income Collection Costs	40,940	72,060	70,320	71,110
- Capital Charges	2,430	2,490	1,900	1,900
Gross Expenditure Total	175,558	214,500	214,500	216,940
Income				
- Permits	(18,334)	(15,000)	(15,000)	(15,000)
- Parking Fines	(69,706)	(102,000)	(102,000)	(102,000)
- ECC Agency	(87,518)	(97,500)	(97,500)	(99,940)
Direct Income Total	(175,558)	(214,500)	(214,500)	(216,940)
Net Total	0	0	0	0

ASSISTED TRAVEL

Concessionary Fares	83,182	53,640	261,640	261,640
Direct Expenditure Total	83,182	53,640	261,640	261,640
Internal Charges				
- Management	11,325	11,440	11,940	12,270
- Other Support Services	38,754	28,640	38,970	37,990
Gross Expenditure Total	133,261	93,720	312,550	311,900
Net Total	133,261	93,720	312,550	311,900

TRANSPORT ADMINISTRATION

Staffing Costs	166,345	192,340	179,780	202,350
Direct Admin Costs	43,226	58,230	73,790	59,710
Direct Expenditure Total	209,572	250,570	253,570	262,060
Internal Charges				
- Management	17,365	18,350	18,850	18,390
- Other Support Services	39,315	44,190	46,860	60,150
Gross Expenditure Total	266,251	313,110	319,280	340,600
Income				
- Internal Charges	(266,251)	(313,110)	(319,280)	(340,600)
Gross Income Total	(266,251)	(313,110)	(319,280)	(340,600)
Net Total	0	0	0	0

ENVIRONMENT	ACTUAL 2005/06 £	***** ESTIMATES ***** ***** 2006/07 ***** ORIGINAL REVISED £ £	ESTIMATES 2007/08 £
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CYCLE TRACKS

Internal Charges - Capital Charges	0	25,000	25,000	0
Gross Expenditure Total	0	25,000	25,000	0

LINKING GREEN LANES

Direct Admin Costs	0	5,000	5,000	5,000
Direct Expenditure Total	0	5,000	5,000	5,000
Internal Charges - Capital Charges	0	10,000	10,000	10,000
Gross Expenditure Total	0	15,000	15,000	15,000

MISCELLANEOUS

Integrated Customer Management Savings Target	0	(10,000)	(10,000)	(40,000)
Net Total	0	(10,000)	(10,000)	(40,000)

ENVIRONMENT	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/06	***** 2006/07 *****		2007/08
	£	ORIGINAL	REVISED	£

SERVICE ANALYSIS

	ACTUAL	ORIGINAL	REVISED	ESTIMATES
	2005/06	2006/07	2006/07	2007/08
	£	£	£	£
Building Surveying	171,372	163,600	185,480	181,760
Planning Policy	407,187	360,340	523,383	460,628
Conservation and Enhancement	156,036	145,200	152,862	160,340
Planning Grants	20,036	17,860	17,880	17,910
Contract Management	236,287	344,010	0	0 x
Depots	55,530	63,129	55,260	57,190 x
Vehicle Maintenance	391,180	370,880	406,490	415,560 x
Street Cleansing	550,237	699,563	584,820	625,900
Septic Tank Emptying	(55,589)	(47,881)	(37,310)	(41,060)
Land Drainage	83,227	60,760	58,730	61,490
Local Amenities	73,529	81,180	78,640	83,540
Cemetery - Saffron Walden	25,938	25,679	30,040	31,520
Industrial Estates	99,329	111,760	84,488	82,350
Economic Development	0	50,000	6,724	36,910
Maintenance Taskforce	38,445	38,400	78,010	85,880
Waste Management	1,369,320	2,514,569	2,797,762	2,895,233 x
Car Parking	(233,443)	(262,350)	(285,200)	(279,090)
Resident Parking	0	0	0	0
On Street Parking	0	0	0	0
Assisted Travel	133,261	93,720	312,550	311,900
Road Safety Agency	0	0	0	0
Transport Administration	266,251	313,110	319,280	340,600 x
Cycle Tracks	0	25,000	25,000	0
Linking Green Lanes	0	15,000	15,000	5,000
Miscellaneous	0	(10,000)	(10,000)	(40,000)
Recharged to Services	(942,882)	(1,100,349)	(808,030)	(840,910)
COMMITTEE TOTAL	2,845,250	4,073,180	4,591,859	4,652,651
	2,849,567	3,705,270	4,697,589	4,762,652
	(4,317)	367,910	(105,730)	(110,001)

Pivot	Diff				Internal			
	05/06	06/07	06/07	07/08	05/06	06/07	06/07	07/08
	171,372	163,600	185,480	181,760	0	0	0	0
	407,188	360,340	523,383	460,628	-1	0	0	0
	156,036	145,200	152,862	160,340	-0	0	0	0
	20,036	17,860	17,880	17,910	-0	0	0	0
	236,287	344,010	0	0 x	0	0	-326,000	-313,660
	55,530	63,129	55,260	57,190 x	-2,470	0	1,240	-570
	391,180	370,880	406,490	415,560 x	13,452	3,040	50,980	43,460
	550,237	699,563	584,820	625,900	479,781	711,263	604,310	645,870
	(55,589)	(47,881)	(37,310)	(41,060)	39,481	-47,881	-37,310	-41,060
	83,227	60,760	58,730	61,490	83,227	60,760	58,730	61,490
	73,529	81,180	78,640	83,540	73,529	81,180	78,640	83,540
	25,938	25,679	30,040	31,520	25,938	25,679	30,040	31,520
	99,329	111,760	84,488	82,350	99,329	111,760	84,488	82,350
	0	50,000	6,724	36,910	0	50,000	6,724	36,910
	38,445	38,400	78,010	85,880	38,445	38,400	85,170	94,980
	1,369,320	2,514,569	2,797,762	2,895,233 x	1,344,407	2,122,699	2,985,151	3,086,594
	(233,443)	(262,350)	(285,200)	(279,090)	-233,443	-262,350	-285,200	-279,090
	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
	133,261	93,720	312,550	311,900	133,261	93,720	312,550	311,900
	0	0	0	0	0	0	0	0
	266,251	313,110	319,280	340,600 x	0	0	0	0
	0	25,000	25,000	0	0	25,000	25,000	0
	0	15,000	15,000	5,000	0	15,000	15,000	5,000
	0	(10,000)	(10,000)	(40,000)	0	-10,000	-10,000	-40,000
	(942,882)	(1,100,349)	(808,030)	(840,910)	-907,983	-1,075,089	-1,262,630	-1,294,880
	2,845,250	4,073,180	4,591,859	4,652,651	1,941,586	2,630,181	3,414,668	3,437,892
	2,849,567	3,705,270	4,697,589	4,762,652				
	(4,317)	367,910	(105,730)	(110,001)		-1,100,349		
						25,260		
								-1,100,349
								25,260

Remove "Contract" elements from Revised 05-06 Subjective Analysis

	Remove "Contract" elements				
	G Mtce	S Clng	W Mngt	Sep Tks	Veh Mngt
Employees	1770140				
Premises	249070				
Transport	446390				
Supplies & Serv	1510440				
Agency Rechges	-357930				
Transfer Payments	37100				
Internal Chges Net	775730				
Government Grants	-272580				
Other Client Receipts	-1405600				
Interest Receipts	-20				
	2752740				
		940	-30680	66210	33750